



Towards a Theory on the Design of Adaptive Transformation: A Systemic Approach

By Lucas Cepeda

Biblioscholar Nov 2012, 2012. Taschenbuch. Book Condition: Neu. 246x189x5 mm. This item is printed on demand - Print on Demand Neuware - This work proposes a novel approach to military transformation, 'Adaptive Transformation,'; that accounts for an inescapable reality in the current and future operational environment: uncertainty. Military planners and decision makers have to face long-term, evolutionary, and transformational changes under two major premises. First, military transformation needs to be conceptualized as a continuously evolving, self-adapting process. Second, the terms that define its desired end state need revision, as the quest for an unequivocal, well-defined end state can derail the process. 'Adaptive Transformation'; benefits from complex systems theory and principles of the Art of Design. A systemic approach to tackle military transformation through the lens of complexity offers a useful intellectual approach to address transformational issues. Moreover, the Art of Design provides a methodology that seems ideally suited to tackling the complex, ill-defined problems that military transformation embodies. A theory on the design of military transformation helps address the military planner's dilemma. An 'Adaptive Transformation Cycle' ;, based on four cognitive spaces, encompasses at the institutional level the inner 'Adaption Cycle'; that functions at the operational level. Both processes are...



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